



**Indian Institute of Management Rohtak  
Doctoral Programme  
(Doctoral Programme in Management)**

**Letter of Recommendation for an applicant to the Doctoral Programme at IIM Rohtak**  
*(The candidate has applied for the Doctoral Programme (equivalent to a PhD Programme) at IIM Rohtak. You are requested to seal the envelope containing this letter and sign across the seal. You may either hand over the sealed envelope to the applicant or mail it directly to The Chairperson, Doctoral Programme in Management, Indian Institute of Management Rohtak, Management City, Southern Bye Pass, NH 10, Sunaria, Rohtak-124010, Haryana, India so as to reach the office by January 31, 2022).*

**Applicant Name:** \_\_\_\_\_  
 (Use upper case)                 FIRST   MIDDLE   LAST

**Area Applied for:** \_\_\_\_\_

1. I have known the applicant for \_\_\_\_\_ years and \_\_\_\_\_ months.

2. He/she has been (please check most appropriate answer):

A student in my course(s): \_\_\_\_\_ My advisee \_\_\_\_\_

A personal friend or acquaintance: \_\_\_\_\_ others (please specify) \_\_\_\_\_

3. Compared with a typical group of students/persons I have encountered at my institution/in my contact, I would rank him/her as indicated below (please tick as appropriate):

Category	Excellent Top 5%	Very Good Next 10%	Good Next 20%	Fair Next 25%	Poor Bottom 40%	No basis for judgement
Academic Strength						
Motivation						
Teaching Potential						
Research Potential						
Communication Ability						
Writing Ability						
Overall Rating						

4. Please write briefly about the strengths of the candidate:

5. Please write briefly about the weaknesses of the candidate:

6. Comments on the suitability of the candidate to a doctoral Programme (please use separate sheet, if desired):

Your name: \_\_\_\_\_ Designation: \_\_\_\_\_

Affiliation: \_\_\_\_\_

Address: \_\_\_\_\_

Email \_\_\_\_\_ Phone/Mobile \_\_\_\_\_

Signature \_\_\_\_\_